The 617th Special Operations Aviation Detachment and 3rd Battalion, 7th Special Forces Group in Panama, 1989–90

by Joshua D. Esposito

Abstract: Frequent training between the 617th Special Operations Aviation Detachment and 3rd Battalion, 7th Special Forces Group (3-7th SFG) in the months prior to Operations JUST CAUSE and PROMOTE LIBERTY laid the foundation for high-risk missions in Panama. Refined tactics, mutual trust, and interoperability were central to special operations successes during the U.S. invasion and stabilization of the Central American country from 20 December 1989 to 31 December 1990.

n 20 December 1989, thirty-three Special Forces (SF) soldiers from Company C, 3-7th SFG fast roped onto the roof of the Contraloria General building to stop Panamanian radio broadcasts encouraging violence against U.S. forces during the early hours of Operation JUST CAUSE.1 The mission required precision flying in dangerous conditions. Several weeks later, Operational Detachments-Alpha (ODAs) from 3-7th SFG established a forward operating base south of the Cordillera de Talamanca mountain range, from where they conducted stability operations in the area around David, a city in far western Panama. Getting to David required a high risk flight across the mountains, descending through heavy cloud cover over the Pacific Ocean.² Success in those missions was largely dependent on established interoperability with the 617th Special Operations Aviation Detachment (SOAD).

The 617th was a detachment of five MH-60A Black Hawk helicopters operationally controlled by, and stationed in Panama with Special Operations Command-South (SOCSOUTH).3 Activated in October 1987, it provided the majority of Army Special Operations Aviation support to the theater special operations command's special operations forces (SOF), which included 3-7th SFG.4 In September 1989, the 617th was reorganized and administratively placed under the newly established 3rd Battalion, 160th Aviation.⁵

Despite being stationed on opposite sides of the isthmus, and nearly continuous deployment schedules, the 617th and 3-7th SFG built strong rapport over a period of nearly three years.6 The units had a habitual, nearly daily working relationship, and the 617th often left two Black Hawks and crew with 3-7th SFG at Fort Espinar, where they trained on urban operations, fast roping, precision fires, and vehicle interdiction.7 Underscoring the consistency of the relationship, then-Captain (CPT) Mark B. Petree, a detachment commander in Company C, 3-7th SFG, remembers being "in a 617th helicopter at least once a week." Then-CW2 Daniel Jollota, a fully mission qualified 617th pilot, recalls training with 3-7th SFG from 1987 to 1989, "three or four times a week, mostly at night."8 In addition to training, the units upgraded fast rope equipment; revised tactics, techniques, and procedures (TTPs); and conducted missions throughout the hemisphere.9

As tensions increased between U.S. forces stationed in Panama, and the Panamanian Defense Forces (PDF) under the control of dictator Manuel Noriega, those missions came closer to home. In the spring of 1988, 3-7th SFG established observation posts in the jungles "around the Arraijan Tank Farm, adjacent to Howard AFB," the 617th's home station.¹¹ From there, they observed the infiltration routes of armed Panamanians into the area.¹¹ On one occasion, the 617th and the C/3-7th SFG quick reaction force launched to support ground forces in contact with armed intruders, suspected to be Cuban special forces and pro-Noriega Panamanians. Similar missions were conducted near Fort Espinar, where 3-7th captured intruders near dependent housing areas.¹² Co-located in helicopter hangars and shoot houses during those missions, the 617th and 3-7th SFG safeguarded U.S. installations and gained experience operating together, especially at night.¹³

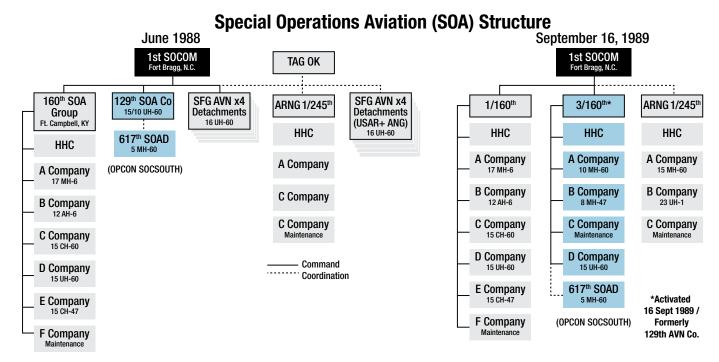
The 617th and 3-7th SFG had been preparing for combat operations in Panama since late-1987. Early rehearsals for missions that became part of Operation Plan (OPLAN) BLUE SPOON, later renamed JUST CAUSE, laid the groundwork for success when the invasion was launched. Pecifically, the 617th used Forward Looking Infrared (FLIR) and gun reconnaissance video to collect intelligence for the OPLAN. In the summer of 1989, the units began training together more frequently. After a failed coup to remove Noriega on 3 October 1989, Task Force (TF) BLACK was established to plan, coordinate and execute assigned tasks under OPORD 2-90 BLUE SPOON.

Mission-specific training between the 617th and 3-7th SFG increased to several times per week in November 1989 as planning was refined. Then- C/3-7th SFG commander, Major (MAJ) David E. McCracken noted, for example, that the rescue of American Kurt Muse from

Modelo Prison was considered a critical mission prior to a full-scale invasion. McCracken noted that "the 617th was the only [in country] capability to support insertion for the rescue." Rehearsals for combat operations included flying routes later used to subdue the PDF, "inserting 3-7th SFG detachments on critical targets," including "water tanks, a school, and an old hospital," and "dispersed insertions of C/3-7th SFG to secure the three individuals elected by the Panamanian people to govern the country." ¹¹⁹

The rehearsals also provided critical lessons learned. Training insertions, for example, helped the 617th and 3-7th SFG establish standard operating procedures (SOPs) for internal communications on the *Black Hawks*. Anticipating planned missions, 617th and 3-7th SFG rehearsals helped determine how quickly the ground force could disembark the helicopters on small, high platforms.²⁰ In addition, rehearsals led to equipment modifications for D-Day, such as map boards, communications gear, and wiring for antennas.²¹

One challenge that the units faced in late December was a demand for special operations aviation that exceeded the 617th's capacity. Despite being manned at roughly half of what was allocated in the Table of Organization and Equipment, the 617th was tasked with supporting special operations missions for other task forces, in addition to its assignment to TF BLACK.²² Because of the need for crew rest, coupled with the 617th's small number of helicopters and limited manpower—the unit had only ten pilots in Panama—7th SFG used conventional assets and U.S. Air Force (USAF) helicopters to supplement their dedicated special operations aviation support.²³ 3-7th SFG used MH-53s *Pave Lows* from the





The 617th SOAD and Company C, 3-7th SFG demonstrate fast roping and insertion onto a mutli-story building during the early 1990s. The units trained the same tactics in prepartion for Operation JUST CAUSE.

raids; and flew casualty evacuation, reconnaissance, surveillance, and interdiction missions. At times, the 617th's unique capabilities and experience working with SF was key to mission success.²⁸ One such mission was the assault on *Radio Nacional*, which took pro-Noriega broadcasts off the air.

MAJ McCracken said that his "absolute confidence" in the aviators was critical to the assault on *Radio Nacional*, both in the decision to conduct the mission, and in its success. ²⁹ Only the 617th was fast rope capable, and the years of operating with 3-7th SFG enabled speed and precision during infiltration and recovery of ground forces during the operation. McCracken noted that the two units' preparedness was a result of having trained on platform infiltrations during the lead-up to JUST CAUSE. ³⁰

617th SOAD pilots delivered the ground force to their target and held steady as the SF team fast-roped to the small roof on top of the seventeen-story *Contraloria General* building, amidst swirling winds and low-level light. From there, the assault team shut down propaganda broadcasts transmitted on AM radio that encouraged Panamanians to take up arms against U.S. forces. The 617th was also far more experienced with night vision goggles (NVGs) than other units, which was critical, since another mission unfolded in late-evening of the shortest day of the year. After a quick return to Albrook

USAF 1st Special Operations Wing for larger troop movements, and two UH-60 helicopters provided by 1st Battalion, 228th Aviation Regiment, when 617th assets were unavailable. ²⁴ Conventional and USAF units performed well during JUST CAUSE, but the 617th's close relationship with 3-7th SFG, and its special operations capabilities, gave the ground force the confidence to conduct missions they would not have attempted with other units. ²⁵ Thus, the use of conventional and USAF units in TF BLACK allowed the 617th to focus on missions where its SOF-specific capabilities were essential.

By the time Operation JUST CAUSE began, Howard Air Force Base had become overcrowded with units from several task forces. For that reason, and because he determined that co-location with 3-7th SFG would enhance operational planning, then- Major (MAJ) Richard D. Compton, the 617th SOAD commander, moved his unit to Albrook Air Station soon after H-Hour. While advantageous operationally, Albrook's proximity to unsecured areas occasionally led to tense situations. In one instance, Colonel (COL) Robert C. Jacobelly, the SOCSOUTH commander, was nearly hit by a round fired while in the operations center. Risks aside, the 617th did not incur casualties at Albrook, and co-location with the ground force enhanced mission planning.

The 617th flew multiple insertions of SF ODAs prior to H-Hour, and numerous combat missions for TF BLACK over the course of two weeks.²⁷ It provided airlift; infiltrated and recovered ODAs during direct action



COL John N. Daley accepts the 617th guidon from MAJ Kenneth J. Himmerlick, and to pass to the new company commander, MAJ Richard D. Compton, in July 1989.

under NVGs, they re-launched, again under NVGs, to neutralize the FM antenna at the Hippodrome, east of Panama City.³² Ultimately, MAJ McCracken attributed much of his team's success in securing the Radio Nacional building to the 617th's proficiency operating in the most difficult conditions—at dusk and in shifting winds; and during the exfiltration, under NVGs.

At the outset of hostilities, the 617th was primarily assigned to support C/3-7th SFG, with three of the detachment's *Black Hawks* committed to the company during initial combat operations.³³ While C/3-7th SFG was the 617th's priority 'customer', the unit began operating as five separate helicopters after the first 48-hours, based on ad hoc tasking from TF BLACK.34 It supported Company A, 3-7th SFG in blocking PDF reinforcements at Pacora River Bridge, and helped safeguard the top three elected Panamanian leaders.³⁵ By early January, 3rd Battalion, 160th Special Operations Aviation Group sent several pilots and crew, and a Black Hawk, to augment the 617th.36

During Operation PROMOTE LIBERTY, the stability operations that began just after H-Hour and continued throughout 1990, the 617th transported and resupplied ODAs and Military Intelligence-Civil Affairs (MICA) teams around the country.³⁷ The 617th's experience with internal fuel tanks was critical in those missions, which included collecting weapons and narcotics from rogue elements.38 7th SFG missions to Penonomé and David, for example, were possible because internal fuel blivets, unique to MH-model Black Hawks, allowed the 617th to transport the ground force to the target without refueling.39

The month-long David mission, in particular, demonstrated the contributions of the 617th to special operations in Panama. Located in the northwestern part of the country, David was a stronghold of pro-Noriega PDF. In the first few days of the invasion, the 617th helped the 3rd Battalion Rangers manage the surrender of the PDF in David, capture a weapons cache north of the city, and secure Lieutenant Colonel Luis del Cid, the most important aide to Noriega. 40 Then, in late-December, ODAs from A/3-7th SFG, and one 617th Black Hawk, with two pilots and two crew members, set up on a local airfield just over the mountains from David, from where they conducted "clearing" operations to subdue the remaining PDF soldiers.41

Almost every day for a month, the 617th transported ODAs north over the Cordillera de Talamanca



TAKEAWAYS

- Forward stationing allowed the 617th SOAD and 3-7th SFG to rehearse missions, leading to important lessons learned, refined tactics, and trust between the special operations ground force and aviation units.
- SOCSOUTH access to conventional and USAF rotary wing assets ensured that the 617th focused on special operations-specific missions.
- Special Operations rotary wing capabilities were essential to the success of the Radio Nacional mission during Operation JUST CAUSE.

mountain range to David. The flight required 617th pilots to descend through heavy cloud cover over the Pacific Ocean, with no instrumentation, before turning east toward the city. The small Panamanian airport was the only fuel source. Pilots had no direct communication with their headquarters at Albrook. Years of training together made the units interoperable, and the 617th crew was able to work efficiently under A/3-7th SFG, speaking only rarely with MAJ Compton via their SF partners. Despite the austere conditions, the units completed their mission, and the remaining PDF forces were subdued.42

Tactical familiarity between special operations aviation units and ground forces, and habitual relationships that streamlined the process for conducting missions, contributed to Army special operations forces' success during operations in Panama.43 While the 617th had a small footprint, it played a critical role in several key missions during the conflict. 617th pilots received Air Medals for their efforts, though their contributions to Operations JUST CAUSE and PROMOTE LIBERTY are best reflected in the views of the ground force units that they supported. In summarizing the invasion, now-retired COL McCracken stressed the extent of 617th support to his company. They "earned DFCs [Distinguished Flying Crosses]," he emphasized, "whether they received them or not."44

Endnotes

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- CW5 (Ret.) Daniel Jollota, interview by Dr. Joshua D. Esposito, 18 June 2019, USASOC History Office Classified Files, Fort Bragg, NC, hereafter Jollota interview, 18 June 2019.
- Kenneth Finlayson, "A Tale of Two Units: The 129th Assault Helicopter Company," Veritas: Journal of Army Special Operations History, 3:1 (2007),
- Pilots, crew, and maintainers from the 129th Special Operations Aviation Company, Hunter Army Airfield, GA, deployed to Panama on four to six month rotations until assigned to USSOUTHCOM in March 1989. CW5 (Ret.) Charles Lapp, interview by Dr. Joshua D. Esposito, 12 July 2019, USASOC History Office Classified Files, Fort Bragg, NC, hereafter Lapp interview, 12 July 2019; Finlayson, "A Tale of Two Units," 70.
- The 617th SOAD was initially part of the 129th Special Operations Aviation Company, headquartered at Hunter Army Airfield (AAF), GA. The 129th was inactivated in 1989, with assets transferring to the newly constituted and activated 3rd Battalion, 160th Aviation. See: Department of the Army General Order No. 3, "Organizational Actions of Units to Form the 160th Aviation Regiment Under the U.S. Army Regimental System (USARS)," 16 January 1988, copy in USASOC History Office Classified Files, Fort Bragg, NC. In 1995 the 617th became Company D, 160th Special Operations Aviation Regiment (SOAR), and in 2003 it relocated to Hunter AAF alongside 3/160. It was reorganized into the headquarters and headquarters company (HHC) for the newly established 4th Battalion, 160th SOAR (4/160) in 2007. While the 617th manpower and platforms were eventually used to establish HHC/4/160, Company C, 3/160 retained the mission to support U.S.
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- Petree interview, 12 June 2019; Compton interview 12 March 2019; COL (Ret.) David E. McCracken interview by Dr. Joshua D. Esposito, 14 May 2019, USASOC History Office Classified Files, Fort Bragg, NC, hereafter McCracken interview, 14 May 2019; CW3 (Ret.) Deams B. Smith, interview by Dr. Joshua D. Esposito, 21 May 2019, USASOC History Office Classified Files, Fort Bragg, NC, hereafter Smith interview, 21 May 2019.
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- Petree interview, 12 June 2019.
- 10 Email from COL (Ret.) David E. McCracken to Dr. Joshua D. Esposito, "SUBJECT: E-Intro for some 617th SOAD Info~RE: 7th SFG and Aviation in Panama, Tuesday," 17 July 2019, USASOC History Office Classified Files, Fort Bragg, NC, hereafter McCracken email, 17 July 2019.
- 11 The intruders were suspected to be Panamanian Defense Forces, and/ or Cuban Special Forces. See: Lawrence A. Yates, The U.S. Military Intervention in Panama: Origins, Planning, and Crisis Management, June 1987-December 1989 (Washington D.C.: Center of Military History, 2008), 77; Smith interview, 21 May 2019.
- 12 Fort Espinar was a Panamanian-controlled installation. Prior to U.S.-Panamanian treaty provisions in the late-1970s, it was a U.S. base, Fort Gulick. As a result, numerous U.S. family housing units, the commissary, and gas station remained on Fort Espinar after it was turned over to Panamanian control. See: McCracken email, 17 July 2019.
- 13 Petree interview, 12 June 2019.
- 14 Operation BLUE SPOON aimed at removing Noriega, subduing the PDF, securing the Panama Canal, and protecting American lives and property.
- 15 Petree interview, 12 June 2019.
- 16 Cleveland interview, 16 May 2019.
- 17 TF BLACK Mission Statement and Activities AAR, undated, copy in USASOC History Office Classified Files, Fort Bragg, NC. "TF BLACK was re-designated Joint Special Operations Task Force-Panama" on 16 January
- 18 McCracken email, 17 July 2019. The exact amount of training is unclear. Individuals involved recall different rates of training, from daily to once a week. It is clear, however, that the training pace increased markedly after the failed October coup. COL (Ret.) Robert G. Louis interview by Dr. Joshua D. Esposito, 8 May 2019, USASOC History Office Classified Files, Fort Bragg, NC, hereafter Louis interview, 8 May 2019; Smith interview, 21 May 2019; McCracken interview, 14 May 2019; Dolores de Mena, Command Historian, U.S. Army South, Annual Command History, Operation JUST CAUSE/PROMOTE LIBERTY Supplement, Fiscal Year 1990, copy in USASOC History Office Classified Files, Fort Bragg, NC.
- 19 McCracken email, 17 July 2019; COL (Ret.) Richard D. Compton, interview by Dr. Joshua D. Esposito, 7 June 2019, USASOC History Office Classified Files, Fort Bragg, NC, hereafter Compton interview, 7 June 2019; Cleveland interview, 16 May 2019; Smith interview, 21 May 2019; International Delegation Report, "The May 7, 1989 Panamanian Elections," 1989, Copy in USASOC History Office Classified Files, Fort Bragg, NC; COL (Ret.) David E. McCracken, Radio Nacional mission questionnaire, 2 August 2019, copy in USASOC History Office Classified Files, Fort Bragg, NC.
- 20 Cleveland interview, 16 May 2019; Email from COL (Ret.) David E. McCracken to Mr. Robert D. Seals, "SUBJECT: Even More 'Parameters' for C-3-7 Vignette," 29 January 2019, USASOC History Office Classified Files, Fort Bragg, NC, hereafter McCracken email, 29 January 2019.
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- 22 Compton interview, 12 March 2019; Compton interview, 7 June 2019; Louis interview, 8 May 2019. General Maxwell R. Thurman, SOUTHCOM commander, instituted a tour length change for U.S. forces in Panama after the failed 1989 coup, resulting in an early permanent change of station (PCS) for nearly a thousand soldiers, sailors, marines, and families. See: U.S. Southern Command, CY89 Annual Historical Report, copy in USASOC History Office Classified Files, Fort Bragg, NC. The reduction in tour length happened so quickly, however, that replacements had not arrived prior to the execution of Operation JUST CAUSE. See: Compton interview, 7 June 2019; Jollota interview, 18 June 2019.
- 23 Compton interview, 12 March 2019; McCracken interview, 14 May 2019.
- 24 Lawrence A. Yates, The U.S. Military Intervention in Panama: Operation JUST CAUSE, December 1989-January 1990 (Washington D.C.: Center of Military History, 2014), 210-211; Louis interview, 8 May 2019; Cleveland interview, 16 May 2019; Yost interview, 20 May 2019; Smith interview, 21 May 2019; 8 May 2019; Darrel D. Whitcomb, On a Steel Horse I Ride: A History of the MH-53 Pave Low Helicopters in War and Peace (Maxwell AFB, AL: Air University Press, 2012), 270; U.S. Special Operations Command, 10th Anniversary History, copy in USASOC History Office, 31-
- 25 McCracken interview, 14 May 2019.
- 26 Compton interview, 7 June 2019; Yates, Operation JUST CAUSE, 219.

- 27 TF BLACK Mission Statement and Activities AAR, undated, copy in USASOC History Office Classified Files, Fort Bragg, NC; MAJ Richard D. Compton, 617th Special Operations Aviation Commander, After Action Report and Lessons Learned, undated, copy in USASOC History Office Classified Files, Fort Bragg, NC, hereafter Compton AAR; Compton interview, 12 March 2019; McCracken interview, 14 May 2019; Louis interview, 8 May 2019; Smith interview, 21 May 2019; Cleveland interview, 16 May 2019.
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- 29 McCracken email, 29 January 2019; Louis interview, 8 May 2019.
- 30 McCracken email, 29 January 2019; Jollota interview, 18 June 2019.
- 31 McCracken interview, 14 May 2019.
- 32 MAJ David E. McCracken, Memorandum for Commander, 3-7 SFG, "SUBJECT: Team Charlie Special Operation-Radio Nacional Antenna, 21 December 1989," USASOC History Office Classified Files, Fort Bragg, NC.
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- 36 Lapp interview, 12 July 2019.
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- 39 McCracken interview, 14 May 2019.
- 40 Memorandum from COMJTFSO to USCINCSOUTH, "Subject: Success List—As of 260700R Dec 89," 26 December 1989, Folder-"Success List 21 Dec 89-10 Jan 90," Box 2, Yates Collection, Combined Arms Research Library, Fort Leavenworth, Kansas; Jollota interview, 18 June 2019; Cleveland interview, 16 May 2019. Del Cid's surrender was significant. He was indicted by a U.S. grand jury in Florida along with Noriega. See: Robert L. Jackson, "Noriega Took Drug Funds, His Ex-Aide Testifies," Los Angeles Times, 18 September 1991, https://www.latimes.com/archives/la-xpm-1991-09-18-mn-2249-story.html, accessed 9 July 2019; Mike Clay, "Key Witness Against Noriega Sentenced to Time Served," Los Angeles Times, 10 July 1992, https://www.latimes.com/archives/la-xpm-1992-07-10-mn-1863-story.html, accessed 9 July 2019.
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- 43 Cleveland interview, 16 May 2019.
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The Path to War Endnotes

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- 2 For information on the 1977 Panama Canal Treaty and negotiations, see: Foreign Relations of the United States, 1977–1980, Volume XXIX, Panama, eds. Laura R. Kolar and Adam M. Howard (Washington: Government Printing Office, 2016).

- 3 Estimates of the number of Americans living in Panama ranged from 30,000 to 55,000. See: Lawrence A. Yates, *The U.S. Military Intervention in Panama: Origins, Planning, and Crisis Management, June 1987–December 1989* (Washington D.C.: Center of Military History, 2008), 21-22; DCl's Briefing Book for NSPG Meeting on Panama, 4 August 1987, Central Intelligence Agency Freedom of Information Act Electronic Reading Room, online at https://www.cia.gov/library/readingroom/docs/CIA-RDP89B00224R000501730007-4.pdf; NIO For Warning, "SUBJECT: Monthly Warning Reports for February 1988," 31 March 1988, Central Intelligence Agency Freedom of Information Act Electronic Reading Room, online at https://www.cia.gov/library/readingroom/docs/CIA-RDP91B00776R000400010001-6.pdf.
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- 8 Yates, Origins, Planning, and Crisis Management, 11; Coatsworth, Central America and the United States, 135.
- Special National Intelligence Estimate 84-86, "Panama: Political Prospects," 10 July 1986, Central Intelligence Agency Freedom of Information Act Electronic Reading Room, online at https://www.cia. gov/library/readingroom/docs/CIA-RDP90R00961R000700100001-2. pdf; There were a variety of reasons for Panamanians' loyalty to Noriega, including his use of civic programs to reward supporters, fear among military subordinates of prosecution for various crimes were Noriega to step down, and concern that his replacement would empower leftist elements that would threaten business interests. See: NIO For Warning. "SUBJECT: Monthly Warning Reports for February 1988," 31 March 1988, Central Intelligence Agency Freedom of Information Act Electronic Reading Room, online at https://www.cia.gov/library/readingroom/docs/ CIA-RDP91B00776R000400010001-6.pdf; Directorate of Intelligence. "Panama: Assessing Indicators of Noriega's Support," 2 March 1987, Central Intelligence Agency Freedom of Information Act Electronic Reading Room, online at https://www.cia.gov/library/readingroom/docs/ CIA-RDP04T00990R000100430001-3.pdf; DCI's Briefing Book for NSPG Meeting on Panama, 4 August 1987, Central Intelligence Agency Freedom of Information Act Electronic Reading Room, online at https://www.cia.gov/ library/readingroom/docs/CIA-RDP89B00224R000501730007-4.pdf.
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- 11 After Spadafora's murder, the U.S. immediately cut supplemental counterterrorism funding for Panama. See: Memorandum for Director of Central Intelligence, "SUBJECT: Panama: The Spadafora Case and Supplemental Assistance," 25 September 1985, Central Intelligence Agency Freedom of Information Act Electronic Reading Room, online at https://www.cia.gov/library/readingroom/document/cia-rdp87m00539r001702540002-8. See also: Yates, Origins, Planning, and Crisis Management, 12.
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- 13 A 1987 report to the Director of Central Intelligence noted that Noriega's greatest vulnerability was in erosion of the domestic economy, which could strengthen support for the opposition. See: DCI's Briefing Book for NSPG Meeting on Panama, 4 August 1987, Central Intelligence Agency Freedom of Information Act Electronic Reading Room, online at https://www.cia. gov/library/readingroom/docs/CIA-RDP89B00224R000501730007-4. pdf. The intelligence community's analysis concluded that economic sanctions damaged the economy, but the effects were born by Noriega's opponents; they had little effect on his supporters. Most importantly, the military was largely shielded from the effects, allowing Noriega to maintain control even as public discontent grew. See: National Intelligence Council Memorandum, "Economic Actions Against Panama," 7 September 1988, Central Intelligence Agency Freedom of Information Act Electronic Reading Room, online at https://www.cia.gov/library/readingroom/docs/CIA-RDP92T00533R000100120006-2.pdf; Talking Points for the DCI, "Panama," 16 June 1988, Central Intelligence Agency Freedom of Information Act Electronic Reading Room, online at https://www.cia.gov/library/ readingroom/docs/CIA-RDP89G01321R000800180002-4.pdf; Coatsworth, Central America and the United States, 5.
- 14 Directorate of Intelligence, "Panama: How Noriega Would React to U.S. Sanctions" 14 March 1988, Central Intelligence Agency Freedom of Information Act Electronic Reading Room, online at https://www.cia.gov/ library/readingroom/docs/CIA-RDP04T00990R000100470001-9.pdf; NIO For Warning, "SUBJECT: Monthly Warning Reports for February 1988," 31 March 1988, Central Intelligence Agency Freedom of Information Act Electronic Reading Room, online at https://www.cia.gov/library/ readingroom/docs/CIA-RDP91B00776R000400010001-6.pdf; Coatsworth, Central America and the United States, 202.
- 15 President Ronald W. Reagan explicitly noted that the "goal [of U.S. policy] must be the removal of Noriega from power," at a press conference in May 1988. See: President Ronald W. Reagan interview with European journalists, 24 May 1988, Ronald Reagan Presidential Library and Museum, online at https://www.reaganlibrary.gov/research/speeches/052488g.
- 16 Yates, Origins, Planning, and Crisis Management, 53.
- 17 Conniff, Panama and the United States, 158-159. Nonetheless, intelligence reports suggest that Noriega was careful to stop short of providing a legal justification for a U.S. military response. In addition, Noriega extended financial credits to the PDF to retain their support. A memorandum for the Director of Central Intelligence, widely disseminated among the U.S. defense community, made those points and noted that the sanctions were harming U.S. businesses more than Noriega. It suggested that a more aggressive U.S. military posture might force the PDF to reassess their support for Noriega. While the report came after the JCS directive for updated plans, it provides a perspective reflected in the growing shift toward military preparedness for a contingency in Panama. See: Memorandum for Director of Central Intelligence, 23 April 1988, Central Intelligence Agency Freedom of Information Act Electronic Reading Room, online at https://www.cia.gov/library/readingroom/docs/CIA-RDP91B00776R000400020009-7.pdf. For other assessments noting the limited impact of economic and political pressure on Noriega, see: Talking Points for the DCI, "Panama," 16 June 1988, Central Intelligence Agency Freedom of Information Act Electronic Reading Room, online at_https://www.cia.gov/library/readingroom/docs/CIA-

- RDP89G01321R000800180002-4.pdf; Memorandum for Director of Central Intelligence, "SUBJECT: Sense of the Community Memorandum on Panama Sanctions," 31 August 1988," Central Intelligence Agency Freedom of Information Act Electronic Reading Room, online at https://www.cia.gov/ library/readingroom/docs/CIA-RDP90T00435R000100080001-3.pdf; Memorandum for the Record, "SUBJECT: DCI/DDCI Meeting with Secretary of State Shultz..." 22 November 1988, Central Intelligence Agency Freedom of Information Act Electronic Reading Room, online at https://www.cia.gov/ library/readingroom/document/cia-rdp89g01321r000500140006-7.
- 18 Yates, Origins, Planning, and Crisis Management, 39.
- 19 Yates, Origins, Planning, and Crisis Management, 46, 89-96, 156.
- 20 Memorandum for the Record, "SUBJECT: DCI/DDCI Meeting with Secretary of State Shultz..." 22 November 1988, Central Intelligence Agency Freedom of Information Act Electronic Reading Room, https://www.cia.gov/library/ readingroom/document/cia-rdp89g01321r000500140006-7; See also: Yates, Origins, Planning, and Crisis Management, 150-156; Coatsworth, Central America and the United States, 202-203. The U.S. continued to apply economic and political pressure on Noriega, with little effect. See: Economic Effects of Further Economic Sanctions Against Panama, 12 May 1989, Central Intelligence Agency Freedom of Information Act Electronic Reading Room, https://www.cia.gov/library/readingroom/document/ciardp92t00533r000100120008-0.
- 21 Yates, Origins, Planning, and Crisis Management, 158-161.
- 22 COL (Ret.) Robert G. Louis interview by Dr. Joshua D. Esposito, 8 May 2019, USASOC History Office Classified Files, Fort Bragg, NC, hereafter Louis interview, 8 May 2019; CW3 (Ret.) Deams B. Smith, interview by Dr. Joshua D. Esposito, 21 May 2019, USASOC History Office Classified Files, Fort Bragg, NC, hereafter Smith interview, 21 May 2019; COL (Ret.) David E. McCracken interview by Dr. Joshua D. Esposito, 14 May 2019, USASOC History Office Classified Files, Fort Bragg, NC, hereafter McCracken interview, 14 May 2019; Dolores de Mena, Command Historian, U.S. Army South, Annual Command History, Operation JUST CAUSE/PROMOTE LIBERTY Supplement, Fiscal Year 1990, copy in USASOC History Office Classified Files, Fort Bragg, NC. See also: Cole, Operation JUST CAUSE, 17-20, 24-25; Yates, Origins, Planning, and Crisis Management, 258-270.
- 23 U.S. Army South 1989 Annual Command History, 13, copy in U.S. Army Special Operations Command History Office, Fort Bragg, NC; Cole, Operation JUST CAUSE, 11-12; Yates, Origins, Planning, and Crisis Management, 181, 226, 232-239.
- 24 Statement of the President, "U.S. Severs Diplomatic Contact with the Noriega Regime," 1 September 1989, Department of State Bulletin, November 1989 (89: 2152), 69; Department Statement, "Economic Measures Against Panama," 12 September 1989, Department of State Bulletin, November 1989 (89: 2152), 69.
- 25 Undated Blue Spoon Briefing, Folder "Briefing: Evolution of BLUE SPOON," Box 20, Lawrence A. Yates Collection, Combined Arms Research Library (CARL), Fort Leavenworth, KS; Yates, Origins, Planning, and Crisis Management, 223-224, 241-245; Cole, Operation JUST CAUSE, 14.
- 26 Cole, Operation JUST CAUSE, 2, 27-30; Yates, Origins, Planning, and Crisis Management, 274-276.